

TODAY'S WEBINAR:

A Guide to Nursing Home Oversight & Enforcement

Tuesday, November 23, 2021 | 1-2PM ET Register: bit.ly/guide-oversight

Join us as we discuss what to expect from the government agencies charged with ensuring resident safety and dignity.





Hayley Cronquist Policy Attorney, LTCCC

www.nursinghome411.org

Background

╺╋╸

+ The Long Term Care Community Coalition

LTCCC is a nonprofit, nonpartisan organization dedicated to improving care & quality of life for the elderly & adult disabled in long-term care (LTC).

What we do:

- Policy research & analysis;
- Systems advocacy;
- Public education;
- Home to two local LTC Ombudsman Programs.

www.nursinghome411.org

- The Nursing Home Reform Law
 The law passed in 1987.
 - Every nursing home that participates in Medicaid/Medicare agrees to meet or exceed the standards laid out in the Reform Law and its implementing regulations.
 - Participation in Medicaid/Medicare is voluntary. Nursing homes that do not wish to meet these standards are free to run private facilities.



+ The Nursing Home Reform Law

The federal law requires that every nursing home resident is provided the care and quality of life services sufficient to attain and maintain their highest practicable physical, emotional, & psychosocial well-being.

- The law emphasizes individualized, patient-centered care.
- Importantly, the law lays out specific resident rights, from good care and monitoring to a quality of life that maximizes choice, dignity, & autonomy.
- "Effective" infection control and sufficient staffing have been required since the beginning.



Question: If the law and standards are so strong, why aren't nursing homes decent and safe places to live and work?

Answer: Laws and standards can only make a difference if they are enforced.



+ The Problem(s)

Federal data, our studies, and countless OIG and GAO reports indicate that these baseline tenets are largely unrealized.



+ LTCCC's 2015 Study: Findings and Issues Raised

- Study found significant failure to identify resident harm. States rarely classify violations of minimum health standards as causing harm or putting residents in immediate jeopardy.
 Because, generally speaking, only findings of harm result in a penalty against the nursing home, this means that penalties for substandard care are exceedingly rare.
- Study raised concerns about regional variations in quality assurance. CMS contracts with the states to conduct *effective* oversight of nursing home care. CMS provides rules for state performance and oversees that performance through Regional Offices across the country.



+ LTCCC's 2021 Project

What can we expect from those responsible for ensuring that nursing home residents are safe and treated with dignity?

To what extent are
 requirements for nursing
 homes – and the agencies
 responsible for overseeing
 them – being realized in the
 lives of nursing home residents?



The Expectation

Exploring the state's role in nursing home certification, surveys, enforcement, and more.

Part I: Expectation

+

A Guide to Nursing Home Oversight & Enforcement

- Exploring the state's role in nursing home oversight: certification, surveys, enforcement, and more.
- LTCCC's guide covers portions of the State
 Operations Manual to
 support good care,
 accountability, and
 resident-centered
 advocacy.



The Nursing Home System in a Nutshell

- Virtually all nursing homes participate in Medicaid and/or Medicare.
- In order to do so, a facility agrees to meet the standards provided for in the federal Nursing Home Reform Law.
- The federal agency, Centers for Medicare & Medicaid Services (CMS), contracts with state agencies (SAs) to ensure that residents are protected and receive the services they need and deserve.
- Primary activities of an SA include surveying (inspecting) facilities, enforcement, responding to complaints about care, remedies, and other quality assurance functions.



* What is the State Operations Manual?

- Primary survey and certification rules and guidance from the Centers for Medicare & Medicaid Services (CMS).
- The SOM includes 10 chapters and more than 1,000 pages with information on survey protocols such as instructions, checklists, and other tools.



Report available at https://nursinghome411.org/survey-enforcement/

LTCCC's Guide to Nursing Home Oversight & Enforcement

- LTCCC's guide covers important SOM guidance (the expectations) on the following six categories:
 - 1. Program Background and Responsibilities
 - 2. Survey Process
 - 3. State Oversight Performance Standards
 - 4. Enforcement and Remedies
 - 5. Civil Money Penalties
 - 6. Information Disclosure

Example: Survey Process

The Survey Process section includes guidance on:

÷

- Survey team size and composition; survey frequency
- Conflicts of interest for surveyors
- Complaint/incident process and how state agencies manage complaints
- Types of surveys and how they are conducted
- Actions taken when a facility is not in substantial compliance

Team Size, Team Composition, and Survey Length [SOM §7201, see also §2706]

Note: As the language in this section indicates, both the state agencies and CMS Regional Offices are expected to tailor the size and composition of survey teams, as well as the length of surveys, to ensure that they have both the time and the skills necessary to ensure that the needs of the residents in each facility are being met.

Team Size [SOM §7201.1]

Survey team size will vary, depending primarily on the size of the facility being surveyed. The state (or, for federal teams, the RO) determines how many members will be on the team. Survey team size is normally based upon the following factors:

- The bed size of the facility to be surveyed;
- Whether the facility has a historical pattern of serious deficiencies or complaints;
- Whether the facility has special care units; and
- Whether new surveyors are to accompany a team as part of their training.

Team Composition [SOM §7201.2]

The state (or, for federal teams, the RO) decides what the composition of the survey team will be, as long as certain statutory and regulatory requirements are met:

- Standard surveys conducted by a multidisciplinary team of professionals, at least one of whom must be a registered nurse (RN); Surveyors must successfully
- Surveyors free of conflicts of interest (see §7202); and

been approved by the Secretary.

complete the CMS-approved Surveyors successfully complete a training and testing training and pass the Surveyor program in survey and certification techniques that has Minimum Qualifications Test.

Via LTCCC's SOM Guide (pg. 20)

Why Do Nursing Home Surveys Matter?

- Nursing home surveys are the principal mechanism through which nursing home quality is assessed and compliance with standards is determined.
- F-Tags ("F" for "federal") constitute the system through which federal regulations are identified in the survey process.
 - F550: Resident Rights/Exercise of Rights
- Scope and Severity Grid: used by CMS and SAs for rating the seriousness of nursing home deficiencies.
- Important Note: numerous studies have found that surveyors often fail to identify nursing home problems adequately, including serious care problems.



+ Scope & Severity

- CMS and state survey agencies use the Scope and Severity grid for rating the seriousness of nursing home deficiencies.
- For each deficiency, the surveyor indicates the level of harm to the resident and the scope of the problem within the facility.
- Unfortunately, most of these violations (more than 95%) are cited as causing "no harm" to residents.



+ Statement of Deficiencies and Plan of Correction

Scope

Residents Affected - Few Based on interview and record review, the facility failed to ensure a resident was free of significant med error arcsidents reviewed (Resident T). After missing 3 doses of medication was not given as ordered by the physician for 1 of 3 residents reviewed (Resident T). After missing 3 doses of medication, the resident experiencedd a siezure that resulted in injury. Findings include: On 6/5/20 at 115 P.M., Resident T's record was reviewed. (DIAGNOSES REDACTED). The resident had been admitted to the facility record, following hospitalization for (MEDICAL CONDITIONS] (death of brain cells due to complete lack of oxygen). While hospitalized, the resident was started on anti-convulsant medication for (MEDICAL CONDITION]. A Care Plan, dated 4/30/20, indicated the resident was at risk for injury related to [MEDICAL CONDITION] disorder of [MEDICAL CONDITION]. A Care Plan, dated 4/30/20, indicated the resident was at risk for injury related to [MEDICAL CONDITION] disorder of [MEDICAL CONDITION]. Deficience 0n 6/5/20 at 2:27 P.M., Resident T's family member was interviewed by phone. The family member expressed concern about the resident having bitten his tongue during a [MEDICAL CONDITION] and was treated at the facility. An NP (Nurse Practitioner) Progress note, dated 5/1/20 at 9:34 a.m., indicated the resident was newly admitted to the facility. An NP (Nurse Practitioner) Progress note, dated 5/1/20 at 9:34 a.m., indicated the resident was newly admitted to the facility. An NP (Respiratory Therapist) attempted to unclench his jaw as using tongue deressors but were unsuccessful, MEDICAL CONDITION] and had a piece of his tongue between clenched teeth. The nurse and RT (Respiratory Therapist) attempted to unclench his jaw as using tongue depressors but were unsuccessful, MEDICAL COND	and	Department of Health & Hum Centers for Medicare & Medic STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION			Printed: 07/08/2021 Form Approved 0MB No. 0938-0391 (X3) DATE SURVEY COMPLETED 06/08/2020	
F-Tag and or potential for actual harm Residents Affected - Few Ensure that residents are free from significant medication errors. CFR Reference *NOTE- TERMS IN BRACKETS HAVE BEEN EDITED TO PROTECT CONFIDENTIALITY** Based on interview and record review, the facility failed to ensure a resident was free of significant med error administration when an anti-convulsant medication was not given as ordered by the physician for 1 of 30 residents reviewed (Resident T). After missing 3 doses of medication, the resident experiencedd a siezure that resulted in injury. Furdies On 06/520 at 1:15 P.M., Resident TS record was reviewed. [DIAGNOSES REDACTED]. The resident hard been admitted to the facility recently, fullowing hospitalizad for fulloCIAL CONDITIONS] (death of brain cells due to complete lack of the been admitted to the facility recently, fullowing hospitalizad for fulloCIAL CONDITIONS] (death of brain cells due to complete lack of a disord or fulloCIAL CONDITION]. Cond Fi220 at 1:35 P.M., Resident TS family member was trisk for injury related to [MEDICAL CONDITION] related to hig [MEDICAL CONDITION]. Care Plan, dated 4/30/20, indicated the resident was at risk for injury related to [MEDICAL CONDITION] and was trated at the facility. He had a history of [REDACTED]. The resident was nervi admitted to the facility. He had a history of [REDACTED]. The resident was nervi admitted to the facility. He had a history of [REDACTED]. An NP (Nurse Practitioner) Progress note, dated 5/1/20 at 9:34 a.m., indicated the resident was nervi admitted to the facility. He had a history of [REDACTED]. An NP (Nurse Practitioner) Progress note, dated 5/1/20 at 9:34 a.m., indicated the res		Auburn Village		1751 Wesley Road Auburn, IN 46706		
F-1ag and be & Severity Level of Ham - Minimal ham or potential for actual ham Residents Affected - Few **NOTE- TERMS IN BRACKETS HAVE BEEN EDITED TO PROTECT CONFIDENTIALITY** Based on interview and record review, the facility failed to ensure a resident was fee of significant med error are discharts reviewed (Resident T). After missing 3 doses of medication, the resident experiencecdd a sizzure that resulted in higury. Findings include: Findings include: Findings include: Evident CP On 6/5/20 at 1:15 P M., Resident Ts record was reviewed. [DIAGNOSES REDACTED]. The resident had been include: to complete lack of oxygen). While hospitalization for (MEDICAL CONDITION] disorder of [MEDICAL CONDITION]. A Care Plan, dated #3000, included the resident was at risk for injury related to IMEDICAL. CONDITION] disorder of [MEDICAL CONDITION]. A Care Plan, dated #3000, included the resident would remain free from serious injury related to his [MEDICAL CONDITION] disorder. Interventions included, but were not limited to, administer medications as orderad. On 6/5/20 at 2:27 P.M., Resident Ts family member was interviewed by phone. The family member expressed concern about the resident having bitten his tongue during a [MEDICAL CONDITION] and was trated at the facility. An NP (Nurse Practitioner) Progress note, dated 5/1/20 at 9:34 a.m., indicated the resident was seen for a visit after staff reported the resident was having continual [MEDICAL CONDITION] and was trated at the facility. He had a history (IREDACTED) An NP Progress note, dated 5/5/20 at 8:54 a.m. indicated the resident was seen for a visit after staff reported there resident was having continual [MEDICAL CONDITION] and had a piece of his tongue ould be placed back behind his testh which was bleeding and dark purple. After the effects		• A STATE OF A ST			on)	
depressors but were unsuccessful. [MEDICATION NAME] was ordered to relax his jaw so that his tongue could be placed back behind his teeth which was bleeding and dark purple. After the effects of the [MEDICATION NAME] began, Resident T began to relax his jaw and unclench his teeth. He was found to have bitten this part of his tongue off. The resident was having [MEDICAL CONDITION] activity and his [MEDICAL CONDITION] medications were to be reviewed and changed as needed to get his [MEDICAL		Level of Harm - Minimal harm or potential for actual harm	**NOTE- TERMS IN BRACKETS H Based on interview and record revi administration when an anti-convul residents reviewed (Resident T). A that resulted in injury. Findings include: On 6/5/20 at 1:15 P.M., Resident T been admitted to the facility recent cells due to complete lack of oxyge medication for [MEDICAL CONDIT A Care Plan, dated 4/30/20, indica disorder of [MEDICAL CONDITION] to his [MEDICAL CONDITION] disc medications as ordered. On 6/5/20 at 2:27 P.M., Resident T expressed concern about the resid treated at the facility. An NP (Nurse Practitioner) Progres admitted to the facility. He had a hi An NP Progress note, dated 5/5/20	AVE BEEN EDITED TO PROTECT C iew, the facility failed to ensure a reside lsant medication was not given as orde fifer missing 3 doses of medication, the "'s record was reviewed. [DIAGNOSES ly, following hospitalization for [MEDIC. an]. While hospitalized , the resident wa TON]. ted the resident was at risk for injury re 4]. The goal was the resident would ren order. Interventions included, but were "'s family member was interviewed by p lent having bitten his tongue during a [f ss note, dated 5/1/20 at 9:34 a.m., indic istory of [REDACTED].) at 8:54 a.m., indicated the resident wa ontinual [MEDICAL CONDITION] and I	ent was free of significant med error red by the physician for 1 of 3 e resident experienceedd a siezure REDACTED]. The resident had AL CONDITIONS] (death of brain as started on anti-convulsant elated to [MEDICAL CONDITION] main free from serious injury related not limited to, administer whone. The family member MEDICAL CONDITION] and was cated the resident was newly as seen for a visit after staff had a piece of his tongue between	CFR Reference Evidence to Support the Deficiency
CONDITION] under control.			could be placed back behind his te [MEDICATION NAME] began, Res have bitten this part of his tongue of	eth which was bleeding and dark purpl sident T began to relax his jaw and unc off. The resident was having [MEDICAL	le. After the effects of the lench his teeth. He was found to _ CONDITION] activity and his	

+ LTCCC's December webinar

Broken Promises: An Assessment of Nursing Home Oversight

- Tuesday, December 21, 1pm EST
- Presenter: Eric Goldwein, LTCCC's Director of Policy & Communications
- Register: <u>https://bit.ly/webinar-broken-promises</u>



+ Thank You For Joining Us Today!

For updates & invites to future programs: www.nursinghome411.org/join/.

LTC Ombudsmen: If your program supervisor allows credit for attending this training program, please take the quick survey at:

https://www.surveymonkey.com/r/ltccc-ltcop1.

