

# LONG TERM CARE COMMUNITY COALITION

*Advancing Quality, Dignity & Justice*



## **The Identification of Resident Harm in Nursing Home Deficiencies: Observations & Insights**

by

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## Introduction

Numerous studies have identified problems with the ability of state Survey Agencies (SAs) to adequately identify violations of minimum standards.<sup>1</sup> As a result, too many nursing home residents receive substandard care in facilities that are, nevertheless, classified as being in compliance with government standards. In addition, as our previous study, *Safeguarding NH Residents & Program Integrity: A National Review of State Survey Agency Performance*,<sup>2</sup> indicated, even when substandard abuse or neglect are identified by SAs, they rarely identify these deficiencies as having caused harm to residents.

This report provides the results of an assessment of the circumstances in which harm is identified when a nursing home is cited for deficient care, abuse or neglect. The identification and citing of resident harm is a significant issue for numerous reasons. Perhaps most importantly, in respect to the effective functioning of our nursing home quality assurance system, is that it is highly unlikely that a facility will face a penalty for deficient care or practices *unless* a violation is identified as having caused harm or immediate jeopardy to a resident. Thus, in the absence of a finding of harm,<sup>3</sup> facilities are essentially free to repeat the deficient practice(s) with impunity.

Our goal in presenting these data is to help stakeholders and policymakers gain insights into how and when nursing homes are cited for harming residents when substandard care, abuse or neglect are identified by surveyors.

Not surprisingly, recidivism in respect to neglectful and abusive practices, including so-called yo-yo compliance, is a widely recognized, widespread problem. As detailed in our companion report, *Chronic Deficiencies in Care: The Persistence of Recurring Failures to Meet Minimum Standards in U.S. Nursing Homes*, [available at [www.nursinghome411.org](http://www.nursinghome411.org)] over 40% of U.S. nursing homes have three or more violations for the same regulatory requirement<sup>4</sup> in the three years of nursing home records published on [Nursing Home Compare](http://www.nursinghomecompare.org) (the federal nursing home information website). This rate of chronic deficiencies is, unfortunately, virtually unchanged from our [first compilation of nursing homes with chronic deficiencies](#) in July 2015.

With over 15,000 U.S. nursing homes caring for over one million residents every day, it is axiomatic to say that every situation is unique. The 1987 Nursing Home Reform Law<sup>5</sup> requires that nursing homes provide individualized assessment, planning, care and services to meet the particular medical and psychosocial needs of each resident. The resulting standards of care, which all licensed nursing homes agree to meet or exceed, reflect this individualized approach.

<sup>1</sup> See Appendix, Selected Reports on Care and Oversight in U.S. Nursing Homes.

<sup>2</sup> Mollot, Richard, JD, *Safeguarding NH Residents & Program Integrity: A National Review of State Survey Agency Performance*, LTCCC (April 2015). Available at [www.nursinghome411.org](http://www.nursinghome411.org). Hereinafter *Safeguarding Nursing Home Residents*.

<sup>3</sup> For the sake of brevity, in this report we refer to findings of harm as including all citations at harm or higher (i.e., “immediate jeopardy”).

<sup>4</sup> As designated by F-tags, the federal data tags used to identify specific federal nursing home standards.

<sup>5</sup> Nursing Home Reform Law, 42 U.S.C. §§1395i-3(a)-(h), 1396r(a)-(h) (Medicare and Medicaid, respectively) (December 1987). Available at <http://law.justia.com/cfr/title42/42-3.0.1.5.22.html#42:3.0.15.22.2>.

The results of the assessment presented in this report are necessarily, limited by this diversity. In short, just as there is no “one-size-fits-all” approach to care, there is no one answer for how best to evaluate whether standards are being met. Our goal is to provide observations and insights into how and when harm is identified that we hope will be useful in efforts to improve practices and provide a basis for further inquiry.

The results of our assessment are presented in three sections. **Section I** presents baseline data, including the extent to which surveyors cite deficiencies at different scope and severity levels and the top (most cited deficiencies) at both harm and no harm. **Section II** presents data on the association between a nursing home’s characteristics – from ownership to star ratings – and the likelihood that it will be identified as having caused harm to residents when it is cited for violating minimum standards. **Section III** focuses on the question of whether or not there are distinctions between Statements of Deficiencies for harm vs. no harm that might provide insights into how the practice of the survey, particularly the substantiation and writing of a deficiency, may support a finding of harm. Here we present the results of a review of a focused sample of twenty pressure ulcer deficiencies: ten cited at harm and ten cited at no harm.

All of the data presented and/or discussed were derived from Nursing Home Compare.<sup>6</sup> Our goal in presenting these data is to help stakeholders and policymakers gain insights into how and when nursing homes are cited for harming residents when substandard care, abuse or neglect are identified by surveyors. While association does not necessarily equate to causation, we believe that gaining insights into the context of nursing home citations can be useful in improving our understanding of the circumstances under which resident harm is identified by the survey system.

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<sup>6</sup> Copies of the original citations are available, upon request, from LTCCC.

## Section I. Summaries of Nursing Home Compare Deficiencies

In June 2016 we ran a query on NH Compare for data on all deficiencies issued by the State Agencies. There were **a total of 480,235 deficiencies cited for the three years** published on the website. Out of these, **325,794 (67.84%) were health related (F-tag) citations**. Of the 325,794 F-tag citations, **16,142 (4.95%) were cited at G (harm) or above**. The total count for each scope and severity level found in the data is shown in the table below.

Figure 1-1. Citations by Scope & Severity Level

S&S Level	Total
B	6944
C	7515
D	186187
E	86525
F	22481
G	9971
H	889
I	19
J	2444
K	2076
L	743
<b>Total</b>	<b>325794</b>

See the appendices for the Scope and Severity Matrix and brief descriptions of all F-tags (at the time these deficiencies were cited).

Figure 1-2. Top Five Health Deficiencies

The following table shows the five most cited F-tags and the frequency of their appearance. The **top five F-tags** listed below account for **25.81% of all health citations** found in the data.

F-Tag	Count
323	19,719
441	19,459
371	17,176
309	16,480
329	11,254
All F-Tags	325,794

**Figure 1-3. Most Cited Deficiencies at Harm and at No Harm**

The following tables show the top five cited F-tags both at no harm (scope and severity levels B-F) and at harm (scope and severity levels G-L) with their frequencies for the three years (“Cycles”) published on NH Compare.

The top three violations for both harm and no harm remained constant over the three years. The top three no harm citations were (1) Infection control (F-441); (2) Sanitary food storage and preparation (F-371); and (3) Facility free from accidents and hazards (F-323). The top three harm deficiencies were (1) Facility free from accidents and hazards (F-323); (2) Necessary care for highest practicable well-being (F-309); and (3) Treatment to prevent/heal pressure ulcers (F-314).<sup>7</sup> See Appendix II for descriptive titles of all F-tags.

“No Harm” Citations

“Harm” Citations

Cycle 1: B-F	
F-Tag	Count
441	6,582
371	5,921
323	5,078
309	4,789
279	3,658
All F-Tags	104,665

Cycle 1: G-L	
F-Tag	Count
323	1,034
309	741
314	619
490	185
224	182
All F-Tags	5,052

Cycle 2: B-F	
F-Tag	Count
441	6,505
371	5,670
323	5,161
309	4,797
329	3,670
All F-Tags	103,408

Cycle 2: G-L	
F-Tag	Count
323	1,533
309	807
314	617
224	219
226	203
All F-Tags	5,585

Cycle 3: B-F	
F-Tag	Count
441	6,237
371	5,536
323	5,168
309	4,569
329	3,782
All F-Tags	101,579

Cycle 3: G-L	
F-Tag	Count
323	1,475
309	777
314	595
490	222
157	182
All F-Tags	5,505

<sup>7</sup> Note the overlap between the standards most cited at harm and those most cited at no harm.

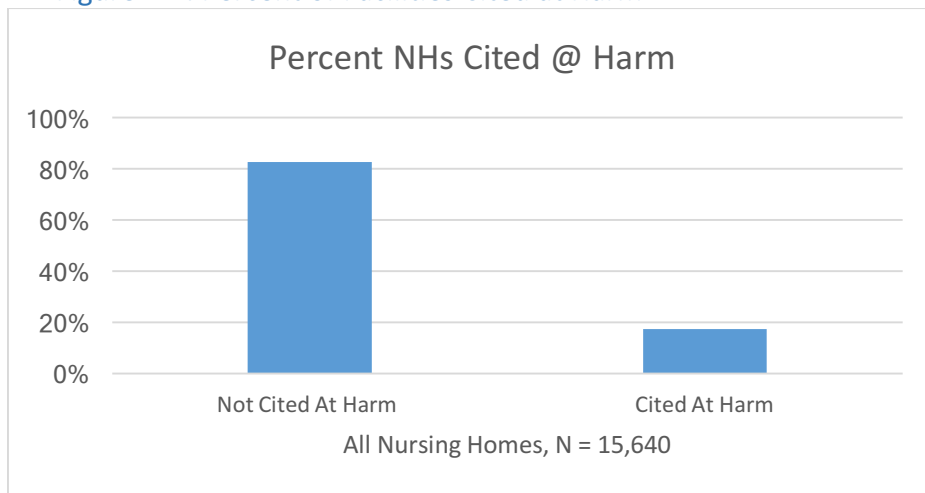
## Section II. Circumstances in Which Resident Harm is Cited

### In What Situations Are Resident Harm Most Likely to Be Identified?

This section presents data on the likelihood that a nursing home is cited at harm with respect to several factors: ownership type, overall star rating, staffing star rating and substantiated complaints. We analyzed harm citation patterns for 15,640 facilities for the year 2015.

**NOTE:** References to citations “at harm” in the following graphs and discussions refer to citations at harm or higher (i.e., G or higher in Scope and Severity). See the Scope and Severity Matrix in Appendix I for more information.

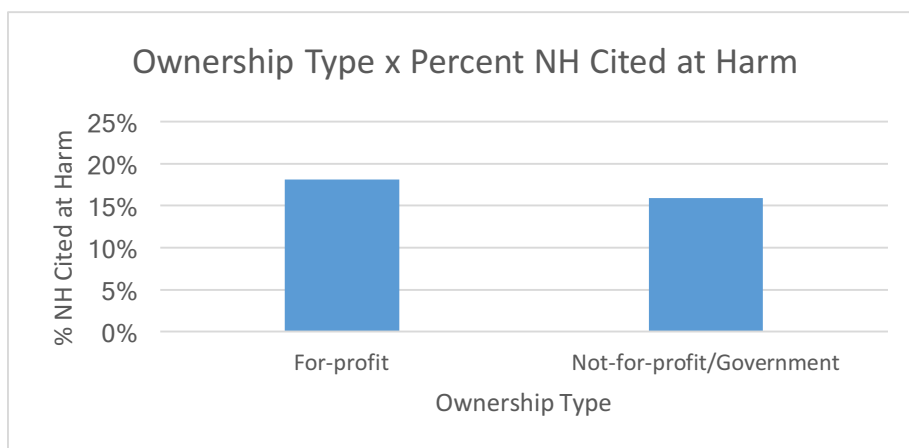
Figure 2-1. Percent of Facilities Cited at Harm



**Figure 2-1: Percentage of all NH cited at harm and no harm for 2015. Approximately 17% were cited at harm while the remaining 83% were not cited at harm.**

Figure 2-2. Citations at Harm by Ownership Type

For ownership type, nursing homes were categorized either as for-profit or as facilities that are not-for-profit and/or government owned.

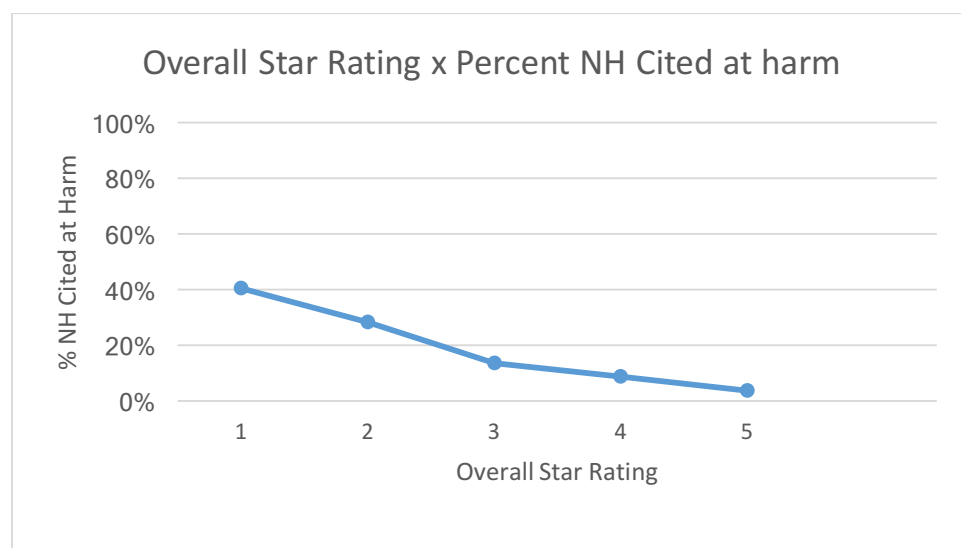


**Figure 2-2: The relationship between ownership type and likelihood of being cited at harm. Approximately 18% of the for-profit nursing homes were cited at harm while about 16% of the not-for-profit/government nursing homes were cited at harm in 2015.**

***Even for nursing homes that had the lowest possible star rating (1-star), surveyors only identified resident harm in less than half of the facilities.***

**Figure 2-3. Overall Star Rating**

We analyzed the percentage of nursing homes cited at harm for each overall star rating category (1-5). As expected, facilities with a 1-star rating had the highest percentage of nursing homes cited at harm, and those with a 5-star rating had the lowest percentage of harm citations. However, less than half (~41%) of the facilities that had a 1-star rating were cited at harm.



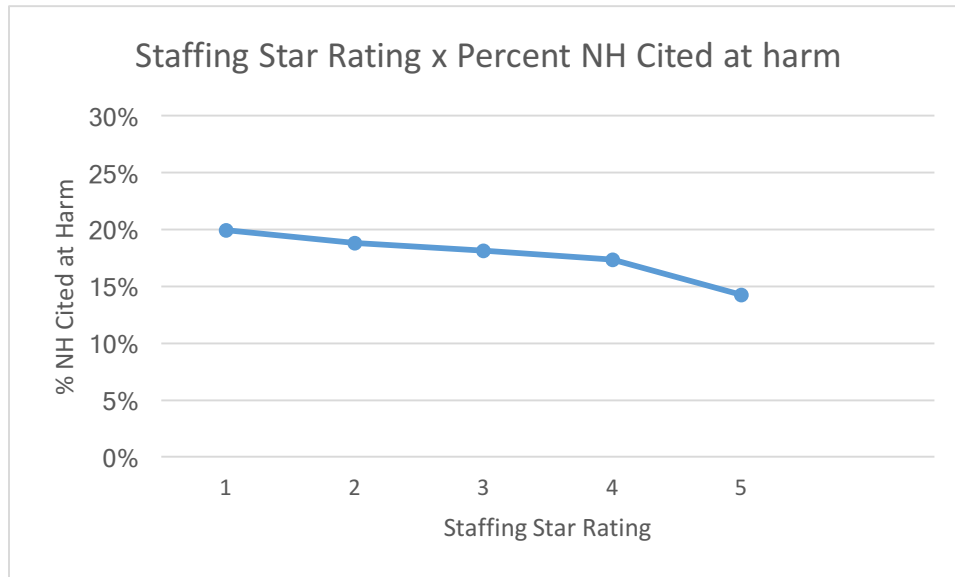
**Figure 2-3: The relationship between overall star rating and likelihood of being cited at harm. About 41% of the nursing homes that had an overall star rating of 1 were cited at harm while about 4% of the nursing homes that had an overall star rating of 5 were cited at harm in 2015.**

**Figure 2-4. Staffing Star Rating**

Our findings indicated that there is significantly less variation in the likelihood that a facility will be cited at harm when it comes to staffing star ratings. To the extent that the staffing information provided on Nursing Home Compare is accurate,<sup>8</sup> this indicates that the number of staff in a nursing home has little association with whether or not the facility will be cited at harm or immediate jeopardy, despite numerous studies that have shown a strong correlation between staffing and quality. Although there is not a wide variation in likelihood of harm

<sup>8</sup> At the time these data were collected staffing levels were self-reported by nursing homes and unaudited by either the state or federal governments. To address concerns about the accuracy of this information, CMS began implementing a payroll-based, auditable system for reporting of direct care staff in the fall of 2016. As of February 2017, however, data derived from that system had not yet been published on Nursing Home Compare.

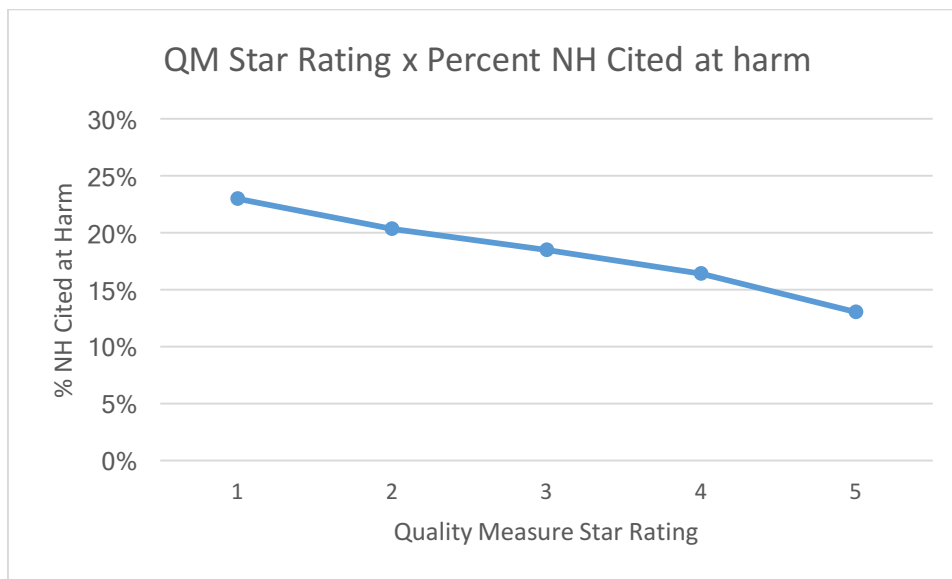
citation in relation to staffing star rating, the most significant difference appears to be between four and five stars.



**Figure 2-4: The relationship between staffing star rating and likelihood of being cited at harm.** About 20% of the nursing homes that had a 1-star staffing rating were cited at harm while about 14% of the nursing homes that had a 5-star staffing rating were cited at harm in 2015.

**Figure 2-5. Quality Measure Star Rating**

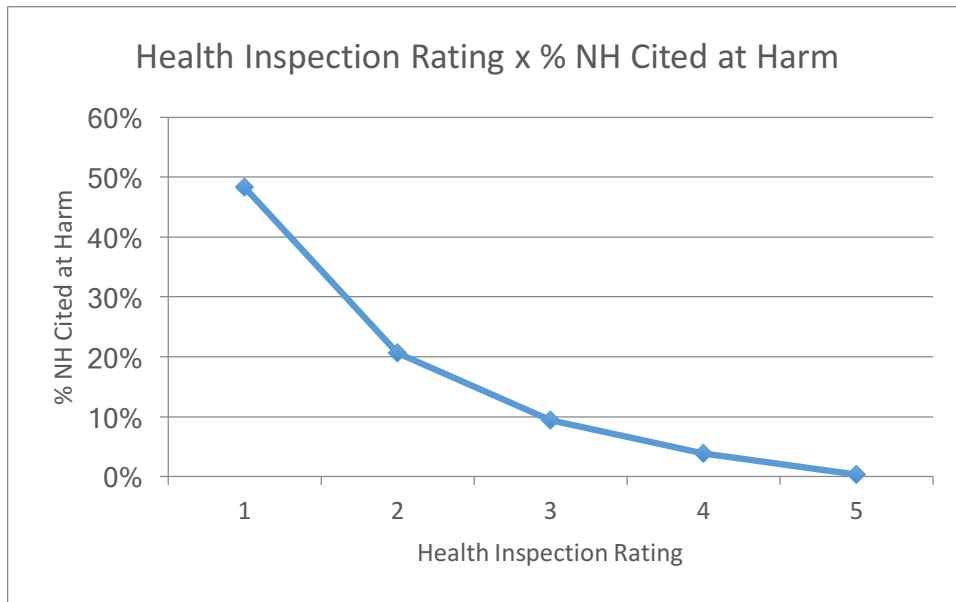
As the quality measure star rating increases, the percentage of nursing homes cited at harm decreases. There is a 10 percentage point difference between a 1-star and a 5-star rate with relation to likelihood of being cited at harm.



**Figure 2-5: The relationship between quality measure star rating and likelihood of being cited at harm.**

**Figure 2-6. Inspection Star Rating**

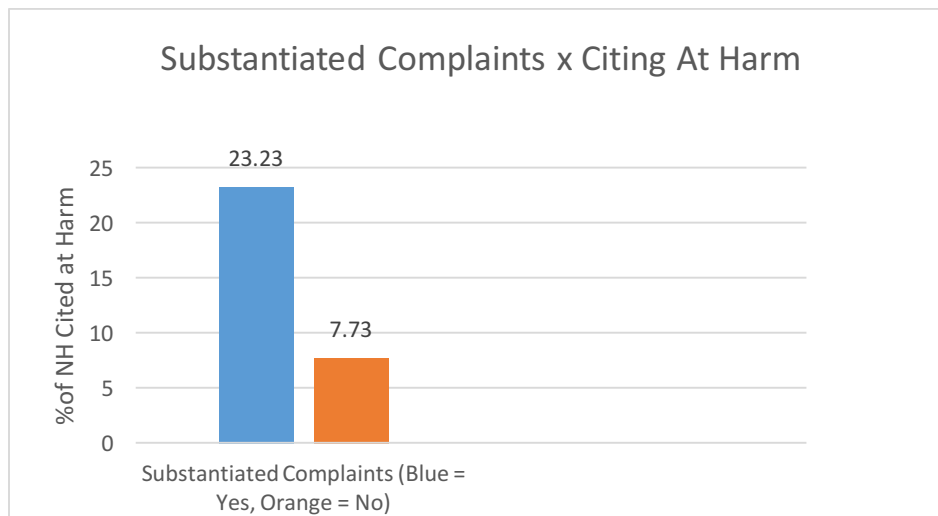
As we expected, since citations are the basis of the health inspection star rating, the likelihood of being cited at harm decreases dramatically as the health inspection rating of the facility increases.



**Figure 2-6: The relationship between health inspection star rating and likelihood of being cited at harm.**

**Figure 2-7. Number of Substantiated Complaints**

The data indicate a strong positive association between a nursing home having had a substantiated complaint and its likelihood of being cited at harm.



**Figure 2-7: The relationship between having a substantiated complaint and likelihood of being cited at harm.**

### Section III. Characteristics of Harm Citations

Given the infrequency with which harm is identified when a surveyor cites a facility for violating a quality standard,<sup>9</sup> we were interesting in finding out if there are useful distinctions that can be identified between how surveyors substantiate, in writing, deficiencies at harm vs. those in which no harm is cited.

To gain insights into this question we selected for assessment twenty citations at random: ten that were cited at harm and ten that were cited as not causing harm. All twenty citations are from a single state (New York) and were for violation of the same regulatory requirement: F-314, inappropriate or inadequate pressure ulcer care.<sup>10</sup> From our perspective, a pressure ulcer is a narrowly defined citation and one that is, by its very definition, associated with resident harm. In our opinion, if a nursing home has been cited for not providing sufficient or appropriate care and monitoring to prevent and/or treat pressure ulcers it stands to reason that one or more residents have been harmed. However, as our 2015 study found, though pressure ulcers are largely preventable, states only cite nursing homes about 3% of the time that a resident has a pressure ulcer and, of those citations, only about 25% are identified (rated) as having caused resident harm.<sup>11</sup>

#### Foundations of Pressure Ulcer Prevention & Care

According to the U.S. Centers for Disease Control and Prevention,

Pressure ulcers, also known as bed sores, pressure sores, or decubitus ulcers, are wounds caused by unrelieved pressure on the skin. They usually develop over bony prominences, such as the elbow, heel, hip, shoulder, back, and back of the head.

**Pressure ulcers are serious medical conditions and one of the important measures of the quality of clinical care in nursing homes.**<sup>12</sup> [Emphasis added; endnotes deleted from original.]

While some pressure ulcers are unavoidable, research and experience indicate that, “[i]n the vast majority of cases, appropriate identification and mitigation of risk factors can prevent or minimize pressure ulcer (PU) formation.”<sup>13</sup>

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<sup>9</sup> As noted earlier, harm is identified in just under 5% of all health citations.

<sup>10</sup> While the sampling was random, based on our search of all F-314 (pressure ulcer care) deficiencies in New York State on Nursing Home Compare, we believe that it is important to note that the limitations of the sample size (20 total) render it insufficient to draw generalized conclusions. Rather, as mentioned at the beginning of this report, our goal is to provide insights that may be useful in developing and implementing practices that improve the identification of resident harm.

<sup>11</sup> See *Safeguarding Nursing Home Residents*, p. 21.

<sup>12</sup> NCHS Data Brief, No. 14 (February 2009), which incorporates *Pressure Ulcers Among Nursing Home Residents: United States, 2004*. Accessed in March 2015 from [www.cdc.gov/nchs/data/databriefs/db14.pdf](http://www.cdc.gov/nchs/data/databriefs/db14.pdf) (PDF).

<sup>13</sup> Edsberg, L.; Langemo, D.; Baharestani, M.; Posthauer, M.; and Goldberg, M., “Unavoidable Pressure Injury: State of the Science and Consensus Outcomes,” *Journal of Wound, Ostomy & Continence Nursing*: July/August 2014 - Volume 41 - Issue 4 - p 313–334. Abstract accessed in February 2017 at [http://journals.lww.com/jwoconline/Abstract/2014/07000/Unavoidable\\_Pressure\\_Injury\\_State\\_of\\_the\\_Science.6.aspx](http://journals.lww.com/jwoconline/Abstract/2014/07000/Unavoidable_Pressure_Injury_State_of_the_Science.6.aspx). [Emphasis added.]

According to CMS's RAI Manual (which provides guidelines for nursing home staff on "how to use the Resident Assessment Instrument (RAI) correctly and effectively to help provide appropriate care"),<sup>14</sup> "[a] **complete assessment of skin is essential to an effective pressure ulcer prevention and skin treatment program.** Be certain to include in the assessment process, a holistic approach. **It is imperative to determine the etiology of all wounds and lesions,** as this will determine and direct the proper treatment and management of the wound."<sup>15</sup> [Emphases added.]

Though nursing homes are required to have sufficient numbers of staff with the knowledge and skills necessary to provide appropriate pressure ulcer care **before** they take in a resident, there is a 50 page section of the RAI Manual wholly dedicated to explaining how resident care includes appropriate monitoring and services to effectively prevent and treat pressure ulcers.

Though nursing homes are required to have sufficient numbers of care staff with the knowledge and skills necessary to provide appropriate pressure ulcer care **before** they take in a resident, there is a 50 page section of the RAI Manual wholly dedicated to explaining how resident care includes appropriate monitoring and services to effectively prevent and treat pressure ulcers. Section M provides detailed guidelines and expectations for nursing homes on assessing, coding and planning for care to prevent pressure ulcers, ameliorate pressure ulcer risk and care for pressure ulcers.<sup>16</sup> In addition to the RAI Manual, there is a plethora of pressure ulcer resources for the nursing home industry, from private as well as government sources, including the Agency for Healthcare Research and Quality (AHRQ)<sup>17</sup> and the National Institutes of Health.<sup>18</sup>

**Nevertheless, pressure ulcers continue to be a widespread problem, affecting over 90,000 U.S. nursing home residents.**<sup>19</sup>

#### Basis for Our Comparison of Citations at Harm and No-Harm

As noted above, our analysis of the findings in nursing home pressure ulcer care (F-314) citations focused on twenty Statements of Deficiencies (SoDs): ten that were cited as causing resident harm and ten that were *not* cited as causing resident harm. This sample size, while

<sup>14</sup> Long-Term Care Facility Resident Assessment Instrument 3.0 User's Manual, Version 1.13, p. 1-5 (October 2015). Accessed February 2017 at <https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/Downloads/MDS-30-RAI-Manual-V113.pdf>.

<sup>15</sup> *Id.* at M-1.

<sup>16</sup> *Id.*

<sup>17</sup> AHRQ's Safety Program for Nursing Homes: On-Time Pressure Ulcer Prevention. Available at <https://www.ahrq.gov/professionals/systems/long-term-care/resources/ontime/pruprev/index.html>.

<sup>18</sup> Sullivan, Nancy, BA, *Making Health Care Safer II: An Updated Critical Analysis of the Evidence for Patient Safety Practices*, Chapter 2: Preventing In-Facility Pressure Ulcers. Available at <https://www.ncbi.nlm.nih.gov/>.

<sup>19</sup> MDS Frequency Report: Fourth Quarter 2016 for unhealed pressure ulcers. Accessed at <https://www.cms.gov/Research-Statistics-Data-and-Systems/Computer-Data-and-Systems/Minimum-Data-Set-3-0-Public-Reports/Minimum-Data-Set-3-0-Frequency-Report.html>.

limiting the ability to generalize any findings, enabled us to identify and examine the components of the citations which we identified as important:

- (1) Number of residents reviewed by the surveyor in determining noncompliance,
- (2) Percent of the review sample for which the surveyor determined there was deficient care,
- (3) The number of references made to a review of the facility's documentation and
- (4) The number references made to an interview that the surveyor conducted in making a determination of deficient care.

#### Facilities Included in Sample

We selected for analysis twenty New York State nursing home Statements of Deficiencies (SoDs, also known as Form 2567). Ten were citations at harm and ten were no harm citations.<sup>20</sup>

**The ten citations at harm were:** (1) Absolut Center For Nursing & Rehab Aurora Park, Aurora Park, NY (Survey Date: 07/17/2015); (2) Bethlehem Commons Care Center, Delmar, NY (Survey date: 11/05/2015); (3) Cayuga Ridge Extended Center, Ithaca, NY (Survey date: 09/17/2015); (4) Evergreen Commons Rehab and Nursing Center, East Greenbush, NY (Survey date: 06/10/2013); (5) Glen Cove Center for Nursing, Glen Cove, NY (Survey date: 10/09/2015); (6) Highland Care Center, Jamaica, NY (Survey date: 11/21/2013); (7) James Square Nursing and Rehab Center, Syracuse, NY (Survey date: 12/20/2013); (8) Loretto Health and Rehabilitation Center, Syracuse, NY (Survey date: 11/18/2015); (9) River Valley Care Center (now The Grand Rehabilitation and Nursing at River Valley), Poughkeepsie, NY (Survey date: 03/16/2015); and (10) The Crossing Nursing and Rehab Centre, Minoa, NY (Survey date: 01/16/2014).

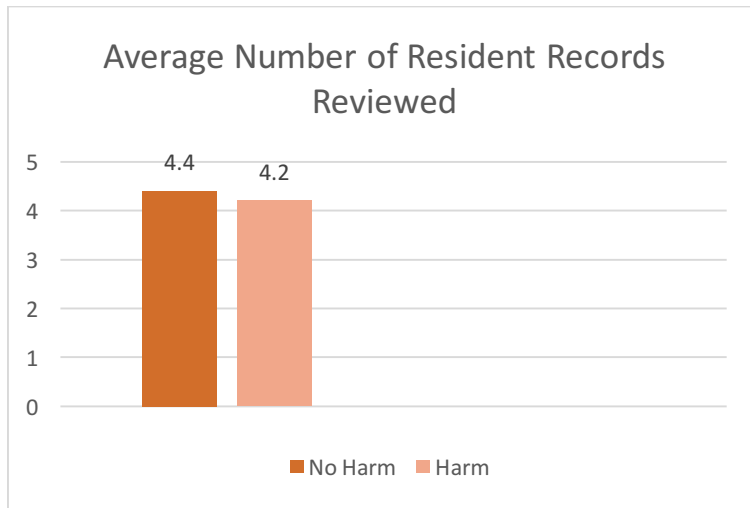
**The ten citations at no harm were:** (1) Creekview Nursing and Rehab Center, Rochester, NY (Survey date: 01/13/2016); (2) Elderwood at Grand Island, Grand Island, NY (Survey date: 07/28/2014); (3) Folts Home, Herkimer, NY (Survey date: 12/20/2013); (4) Heritage Park Health Care Center, Jamestown, NY (Survey date: 02/01/2013); (5) Iroquois Nursing Home INC, Jamesville, NY (Survey date: 02/12/2015); (6) Willow Point Nursing Home, Vestal, NY (Survey date: 04/24/2015); (7) Van Duyn Center for Rehabilitation and Nursing, Syracuse, NY (Survey dated: 02/13/2015); (8) The Commons on St Anthony Street, A Loretto SNF, Auburn, NY (Survey date: 03/28/2014); (9) Robinson Terrace, Stamford, NY (Survey date: 11/21/2014); and (10) Mohawk Valley Health Care Center, Ilion, NY (Survey date: 07/31/2014).

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<sup>20</sup> These citations are available on Nursing Home Compare or, by request, from LTCCC.

Figure 3-1. Number of Resident Records Reviewed

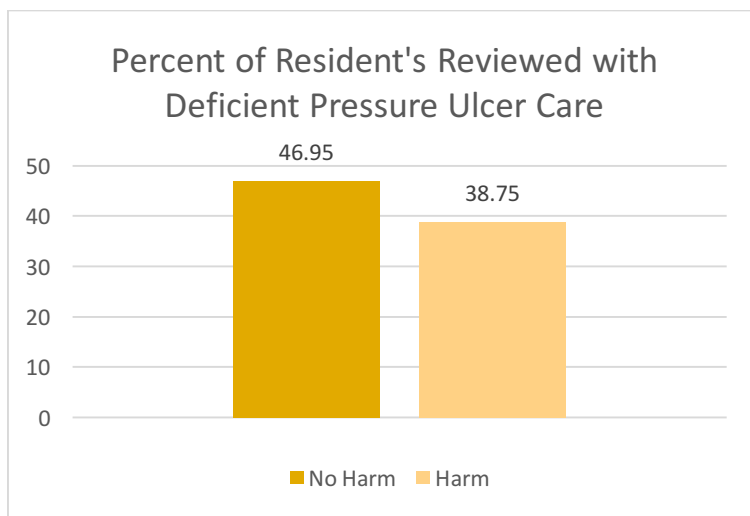
Deficiencies identified in a SoD typically begin with a statement of how many resident records were reviewed by the surveyor and, of the records reviewed, how many were found to be out of compliance with minimum standards.



**Figure 3-1: We found little difference in the surveyor's sample size between harm and no harm pressure ulcer citations.**

**Range: 3 – 7 for no harm citations; 3 – 9 for harm citations.**

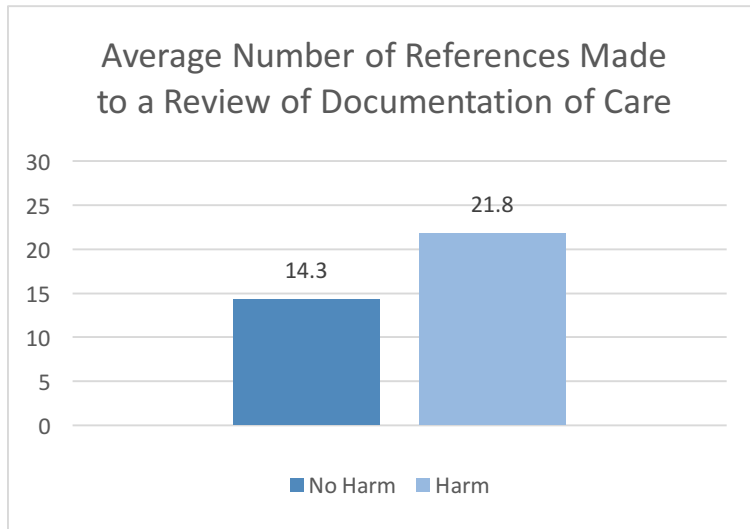
Figure 3-2. Percent of Residents Sampled with Deficient Care



**Figure 3-2: Contrary to expectations, our sample indicated a notably higher percentage of the residents in no harm deficiencies citations were found to have deficient care.**

**Range: 25 – 100% for no harm citations; 14 – 68% for harm citations.**

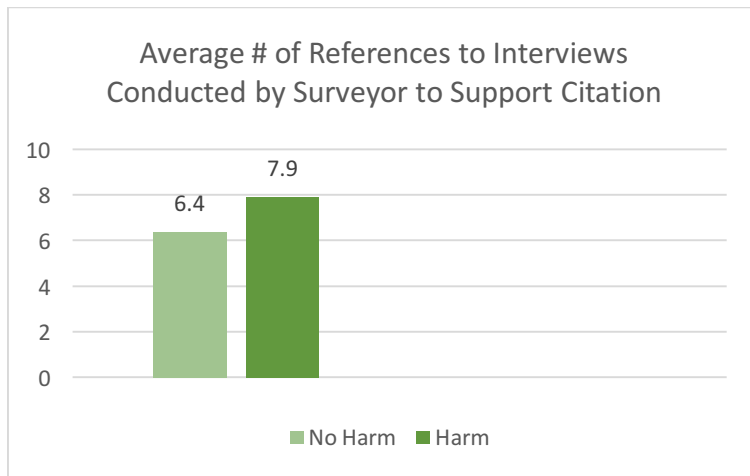
Figure 3-3. Facility Documentation



**Figure 3-3:** In our sample, citations that found harm had, on average, a significantly higher (50%) number of references to surveyor reviews of documentation.

**Range:** 5 – 26 for no harm citations; 5 – 42 for harm citations.

Figure 3-4. Surveyor Interviews



**Figure 3-4:** Harm deficiencies had, on average, close to a 25% higher number of surveyor interviews cited in substantiating the violation.

**Range:** 2 – 11 for no harm deficiencies; 3 – 14 for harm deficiencies.

## Discussion of Findings

As the U.S. Government Accountability Office (GAO) reported in 2015, there is a significant need to improve data and oversight of nursing home quality.<sup>21</sup> Following our 2015 study of state Survey Agency performance, which found low identification of resident harm by surveyors for several key quality indicators, we undertook this assessment of harm citations. Our goal was to gain insights into the circumstances and characteristics of citations at harm.

The findings presented in this report corroborate our previous finding that nursing home violations are infrequently identified as having caused harm or immediate jeopardy to a resident's well-being. For instance, our review of federal data indicated that 83% of U.S. nursing homes were never cited for having caused resident harm or immediate jeopardy in 2015. Even for nursing homes that had the lowest possible star rating (1-star), surveyors only identified resident harm in less than half of the facilities in the entire year. The results of our review of the most cited standards at harm and at no harm was likewise discouraging: there was considerable overlap between the two groups, indicating that there aren't easily identifiable regulatory areas in which resident harm is identified.

Our assessment of four components of written deficiencies for their potential association with the identification of resident harm in citations for substandard pressure ulcer care, while limited in scope, was more promising. Based on our sample, two of those components – the number of resident records reviewed by the surveyor and the percent of those records for which they identified deficient care – did not have an association with a finding of resident harm. However, two of the components reviewed – the number of resident records reviewed by the surveyor and the number of interviews conducted by the surveyor in investigating the violation – had a strong association with the identification of harm.

## Recommendations

With the promulgation of new federal standards in October 2016, and the anticipated changes to the Interpretive Guidelines (IGs) later this year (2017), this is a potentially propitious time for nursing home quality improvement.<sup>22</sup> We hope and expect that the new IGs will provide improved clarity and instructions for the appropriate identification of resident harm. We believe that our findings support this improvement by confirming the significant need to better identify resident harm and by suggesting potential avenues for improvement. In particular, **we recommend that CMS and the state Survey Agencies provide strong guidelines and support for surveyors to better augment the scope and depth of: (1) Reviews of resident records and (2) Interviews with facility staff (as well as residents, families and LTC Ombudsmen).**

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<sup>21</sup> *Nursing Home Quality: CMS Should Continue to Improve Data and Oversight* (GAO-16-33): October 2015. Accessed February 2017 at <http://www.gao.gov/assets/680/673480.pdf>.

<sup>22</sup> It is important to note that, at this time, nursing home standards are also at risk due to political and industry efforts to reduce (or do away entirely with) federal minimum standards of care and other resident protections. A full discussion of these concerns is beyond the scope of this paper. However, we recommend visiting our website, [www.nursinghome411.org](http://www.nursinghome411.org) and our Facebook page, [www.facebook.com/ltccc](https://www.facebook.com/ltccc) for future updates.

## Appendix I. Federal Scope & Severity Matrix

	Isolated	Pattern	Widespread
Immediate Jeopardy to Resident Health or Safety	J	K	L
Actual Harm that is Not Immediate Jeopardy	G	H	I
No Actual Harm with Potential for More than Minimal Harm that is Not Immediate Jeopardy	D	E	F
No Actual Harm with Potential for Minimal Harm	A	B	C

### Guidance on Severity Levels

There are four severity levels:

**Level 1** - no actual harm with potential for minimal harm; **Level 2** - no actual harm with potential for more than minimal harm that is not immediate jeopardy; **Level 3** - actual harm that is not immediate jeopardy; **Level 4** - immediate jeopardy to resident health or safety.

These four levels are defined accordingly:

- Level 1** is a deficiency that has the potential for causing no more than a minor negative impact on the resident(s).
- Level 2** is noncompliance that results in no more than minimal physical, mental and/or psychosocial discomfort to the resident and/or has the potential (not yet realized) to compromise the resident's ability to maintain and/or reach his/her highest practicable physical, mental and/or psychosocial well-being as defined by an accurate and comprehensive resident assessment, plan of care, and provision of services.
- Level 3** is noncompliance that results in a negative outcome that has compromised the resident's ability to maintain and/or reach his/her highest practicable physical, mental and psychosocial well-being as defined by an accurate and comprehensive resident assessment, plan of care, and provision of services. This does not include a deficient practice that only could or has caused limited consequence to the resident.
- Level 4** is immediate jeopardy, a situation in which immediate corrective action is necessary because the facility's noncompliance with one or more requirements of participation has caused, or is likely to cause, serious injury, harm, impairment, or death to a resident receiving care in a facility.

## Appendix II. F-tag List

The following two pages provide the list of F-tags published on <http://www.nursinghomepro.com>. Please note that, as of this writing (February 2017) CMS is in the process of changing the F-tag system to align with the new federal regulations published in October 2016. Hence, while these tags are consistent with the citations and other data presented in this report, they will not match the new federal regulations which started going into effect in November 2016 or future iterations of the F-tag system.

### F-Tag List and Regulatory Groups for Nursing Homes

#### Resident Rights

F150 Definition of SNF & NF, Resident Rights  
F151 Exercise Rights/Vote/Free of Coercion  
F152 Rights Exercised by Surrogate  
F153 Access and/or Copy Clinical Records  
F154 Informed of Health Status/Med Condition  
F155 Right to Refuse Treatment/Research  
F156 Inform of Services/Charges/Lgl Rights/Etc  
F157 Notify of Accidents/Sig Chnges/Trnsfer/Etc  
F158 Resident Manage Own Financial Affairs  
F159 Facility Management of Resident Funds  
F160 Conveyance Upon Death  
F161 Surety Bond or Other Assurance  
F162 Limitation on Charges to Personal Funds  
F163 Free Choice of Personal Physician  
F164 Privacy and Confidentiality  
F165 Voice Grievances without Reprisal  
F166 Facility Resolves Resident Grievances  
F167 Survey Results Readily Accessible  
F168 Receipt of Info/Contact Resident Advocates  
F169 Right to Work/Refuse to Work for Facility  
F170 Send/Receive Unopened Mail  
F171 Access to Stationery, Etc  
F172 Access and Visitation  
F173 Ombudsman Access to Clinical Records  
F174 Access to Telephone with Privacy  
F175 Right to Share a Room – Married couple  
F176 Self-administration of Drugs  
F177 Refusal of Certain Transfers

#### Admission, Transfer and Discharge Rights

F201 Reasons for Transfer/Discharge  
F202 Documentation for Transfer/Discharge  
F203 Proper Notice Before Transfer/Discharge  
F204 Orientation For Transfer/Discharge  
F205 Notice of Bed-hold Policy Upon Transfer  
F206 Return of Res After Bed-hold Days Expire  
F207 Fac Establish Equal Access Policies  
F208 Admission Policies – Cannot Waive 18/19

#### Resident Behavior and Facility Practices

F221 Right to be Free from Physical Restraints  
F222 Right to be Free from Chemical Restraints  
F223 Right to be Free from Abuse  
F224 Staff Treatment of Residents  
F225 Not Employ Persons Guilty of Abuse  
F226 Facility Policies Prohibit Abuse, Neglect

#### Quality of Life

F240 Fac Promotes/Enhances Quality of Life  
F241 Dignity  
F242 Self-determination – Res Makes Choices  
F243 Res Participation in Res/Fam Groups  
F244 Fac Listens/Responds to Res/Fam Groups  
F245 Res Participation in Activities  
F246 Accommodation of Needs & Preferences  
F247 Notice Before Room/Roommate Change  
F248 Activity Program Meets Individual Needs  
F249 Qualifications of Activity Director  
F250 Medically Related Social Services  
F251 Qualifications of Social Worker  
F252 Safe/Clean/Comfortable/Homelike Env  
F253 Housekeeping & Maintenance Services  
F254 Clean Linens in Good Condition  
F256 Adequate & Comfortable Lighting Levels  
F257 Comfortable & Safe Temperature Levels  
F258 Comfortable Sound Levels

#### Resident Assessment

F271 Phys Orders at Admission  
F272 Comprehensive Assessments  
F273 Assessment Freq – No Later than 14 Days  
F274 Assessment After Sig Change  
F275 Assessment Every 12 Months  
F276 Qtrly Review of Assessments  
F277 Data Format  
F278 Accuracy of Assess/Coord w/Professionals  
F279 Develop Comprehensive Care Plans  
F280 Develop/Prep/Review of Comp Care Plan  
F281 Servs Provided Meet Prof Standards  
F282 Qualified Servs in Accord w/Care Plan  
F283 Discharge Summary  
F284 Req for Post-discharge Plan of Care  
F285 PASRR Requirements for MI & MR  
F286 Access to 15 months of MDS records  
F287 MDS Transmission Requirement

#### Quality of Care

F309 Nec Care for Highest Prac Well Being  
F310 ADLs Do Not Decline Unless Unavoidable  
F311 Res Treatment to Improve/Maintain ADLs  
F312 ADL Care for Dependent Residents  
F313 Treatment to Maintain Hearing/Vision  
F314 Treatment to Prevent/Heal Pressure Sores  
F315 Res Not Catheterized Unless Unavoidable  
F317 No Reduction in ROM Unless Unavoidable  
F318 Range of Motion Treatment & Services  
F319 Mental/Psychosocial Treatment  
F320 No Development of Mental Problems  
F321 No Feeding Tube Unless Unavoidable  
F322 Proper Care & Services - Feeding Tube  
F323 Fac Free of Accident Hazards  
F325 Maintain Nutrit Status/Therapeutic Diet  
F327 Fac Provides Sufficient Fluid Intake  
F328 Treatment/Care for Special Care Needs  
F329 Free From Unnecessary Drugs  
F332 Medication Error Rates of 5% or More  
F333 Res Free From Sig Medication Errors  
F334 Influenza and Pneumococcal Immunization

01/15/2010

[www.nursinghomepro.com](http://www.nursinghomepro.com)

Please note that the list of F-tags continues on the next page.

# LTCCC Report: The Identification of Resident Harm in Nursing Home Deficiencies

## F-Tag List and Regulatory Groups for Nursing Homes

### Nursing Services

F353 Sufficient Nursing Staff on 24-hour Basis  
F354 Use of Charge Nurse & Registered Nurse  
F355 Waiver of 24 Hr Nurse Staffing  
F356 Nurse Staffing Data Posted

### Dietary Services

F360 Appropriate Diet  
F361 Employment of Qualified Dietitian  
F362 Sufficient Support Personnel  
F363 Menus Meet Needs & Are Followed  
F364 Food Preparation/Palatable/Temperature  
F365 Food Form Meets Individual Needs  
F366 Substitutes of Similar Nutritive Value  
F367 Therapeutic Diets Prescribed by Phys  
F368 Frequency of Meals – 14 hours  
F369 Adaptive Eating Equipment/Utensils  
F371 Sanitary Food Procure/Prep/Dist/Storage  
F372 Proper Disposal of Garbage & Refuse  
F373 Paid Feeding Assistants

### Physician Services

F385 Residents' Care Supervised by Physician  
F386 Physician Responsibilities During Visits  
F387 Frequency/Timeliness of Physician Visits  
F388 Visits by Physician/Phys Assistant/Etc  
F389 Emergency Physician Services 24 Hr/Day  
F390 Phys Delegation of Tasks in SNFs/NFs

### Specialized Rehab Services

F406 Fac Provides Specialized Rehab Services  
F407 Qualifications For Providing Rehab Svcs

### Dental Services

F411 Dental Services in SNFs  
F412 Dental Services in NFs

### Pharmacy Services

F425 Facility Provides Drugs & Biologicals  
F428 Drug Regimen Reviewed Monthly  
F431 Proper Labeling of Drugs & Biologicals

### Infection Control

F441 Infection Control Program  
Isolation Available When Appropriate  
Empl w/Comm Disease - No Res Contact  
Hand Washing  
Linen Handling to Prevent Infection

### Physical Environment

F454 Fac Designed to Protect Health/Safety  
F455 Emergency Electrical Power  
F456 Essential Equipment in Safe Condition  
F457 No More than Four Residents per Room  
F458 Rms Sq Ft - > 80/res or 100 in private rm  
F459 Rooms - Access to Exit Corridor  
F460 Rooms - Assure Visual Privacy  
F461 Rooms - At least one window to outside  
F462 Rooms – Toilet and Bathing Facilities  
F463 Resident Call System  
F464 Requirements for Dining & Activities  
F465 Env is Safe/Functional/Sanitary/Comfort  
F466 Emergency Water Availability  
F467 Adequate Outside Ventilation  
F468 Corridors Have Firmly Secured Handrails  
F469 Maintain Effective Pest Control Program

### Administration

F490 Facility Administered Effectively  
F491 Licensure Under State / Local Laws  
F492 Fed/State/Local Laws/Prof Standards  
F493 Gov Body / Nurse Aides  
F494 Comp Nurse Aides Worked < 4 Mo  
F495 Nurse Aide Competency  
F496 Nurse Aide Registry Verification  
F497 Regular Inservice Education  
F498 Proficiency of Nurse Aides  
F499 Facility Employ Qualified Prof Staff  
F500 Use of Outside Professional Resources  
F501 Responsibilities of Medical Director  
F502 Fac Obtains/Provides Lab Services  
F503 Laboratory Services Provided by Fac  
F504 Laboratory Services Only When Ordered  
F505 Phys Promptly Notified of Lab Results  
F506 Fac Assists Res in Transport to Lab  
F507 Lab Reports Filed in Clinical Record  
F508 Fac Provides/Obtains Radiology Svcs  
F509 Radiology Services Meet Requirements  
F510 Radiology/Diag Svcs When Ordered  
F511 Prmptly Notify Phys of Rad/Oth Findings  
F512 Assist Res in Transport for Radiology  
F513 Reports of Xrays/Diag Svcs Filed in Rec  
F514 Clinical Records Meet Prof Standards  
F515 Retention of Clinical Records  
F516 Fac Safeguards Clinical Records  
F517 Plans to Meet Emergencies/Disasters  
F518 Train Employees, Emergency Proc/Drills  
F519 Transfer Agreement w/Hospital  
F520 Fac Maintains QA Committee  
F522 Disclosure of Ownership Requirements

## Appendix III. Selected Reports on Care and Oversight in U.S. Nursing Homes

Note: Most of the following reports and articles were prepared by Janet C. Wells for the Centers for Medicare and Medicaid Services Survey Executives Training Institute, Baltimore, MD, April 9, 2014. Please note that all links provided were accurate as of February 2017.

1. Five-star ratings for sub-par service: Evidence of inflation in nursing home ratings (December 2016). <https://www.brookings.edu/research/five-star-ratings-for-sub-par-service-evidence-of-inflation-in-nursing-home-ratings/>
2. Nursing Home Quality: CMS Should Continue to Improve Data and Oversight (GAO-16-33): October 2015. <http://www.gao.gov/assets/680/673480.pdf>
3. Adverse Events in Skilled Nursing Facilities: National Incidence Among Medicare Beneficiaries (OEI-06-11-00370): February 2014. <https://oig.hhs.gov/oei/reports/oei-06-11-00370.pdf>
4. Examining Inappropriate Use of Antipsychotic Drugs: How Surveyors Describe How, When and Why They Cite Antipsychotic Drug Deficiencies: Toby Edelman and Dean Lerner, 2013. <http://www.medicareadvocacy.org/cma-report-examining-inappropriate-use-of-antipsychotic-drugs-in-nursing-facilities/>
5. Medicare Nursing Home Resident Hospitalization Rates Merit Additional Monitoring (OEI-06-11-00040): November 18, 2013. <https://oig.hhs.gov/oei/reports/oei-06-11-00040.asp>
6. [CMS Should Improve Efforts to Monitor Implementation of the Quality Indicator Survey](http://www.gao.gov/products/GAO-12-214) (GAO-12-214): March 9, 2012. <http://www.gao.gov/products/GAO-12-214>
7. [Private Investment Homes Sometimes Differed from Others in Deficiencies, Staffing, and Financial Performance](http://www.gao.gov/products/GAO-11-571) (GAO-11-571): July 15, 2011. <http://www.gao.gov/products/GAO-11-571>
8. Overmedication of Nursing Home Patients Troubling May 9, 2011. [http://oig.hhs.gov/newsroom/testimony-and-speeches/levinson\\_051011.asp](http://oig.hhs.gov/newsroom/testimony-and-speeches/levinson_051011.asp)
9. Medicare Atypical Antipsychotic Drug Claims for Elderly Nursing Home Residents (OEI-07-08-00150): April 7, 2011. <http://oig.hhs.gov/oei/reports/oei-07-08-00150.asp>
10. [More Reliable Data and Consistent Guidance Would Improve CMS Oversight of State Complaint Investigations](http://www.gao.gov/products/GAO-11-280) (GAO-11-280): April 7, 2011. <http://www.gao.gov/products/GAO-11-280>
11. [Implementation of the Quality Indicator Survey](http://www.gao.gov/products/GAO-11-403R) (GAO-11-403R): Apr 6, 2011. <http://www.gao.gov/products/GAO-11-403R>
12. Complexity of Private Investment Purchases Demonstrates Need for CMS to Improve the Usability and Completeness of Ownership Data (GAO-10-710): September 30, 2010. <http://www.gao.gov/products/GAO-10-710>

13. Some Improvement Seen in Understatement of Serious Deficiencies, but Implications for the Longer-Term Trend Are Unclear (GAO-10-434R): April 28, 2010. <http://www.gao.gov/products/GAO-10-434R>
14. Addressing the Factors Underlying Understatement of Serious Care Problems Requires Sustained CMS and State Commitment (GAO-10-70): November 24, 2009. <http://www.gao.gov/products/GAO-10-70>
15. Responses from Two Web-based questionnaires to *Nursing Home* Surveyors and State Agency Directors (GAO-10-74SP), an e-supplement to GAO-10-70 GAO-10-74SP: November 24, 2009. <http://www.gao.gov/products/GAO-10-74SP>
16. Opportunities Exist to Facilitate the Use of the Temporary Management Sanction (GAO-10-37R): November 20, 2009. <http://www.gao.gov/products/GAO-10-37R>
17. CMS's Special Focus Facility Methodology Should Better Target the Most Poorly Performing Homes, Which Tended to Be Chain Affiliated and For-Profit (GAO-09-689): August 28, 2009. <http://www.gao.gov/products/GAO-09-689>
18. Nursing Home Corporations Under Quality of Care Corporate Integrity Agreements (OEI-06-06-00570): April 2009. <https://oig.hhs.gov/oei/reports/oei-06-06-00570.pdf>
19. CMS Needs to Reexamine Its Approach for Funding State Oversight of Health Care Facilities (GAO-09-64): February 13, 2009. <http://www.gao.gov/products/GAO-09-64>
20. Memorandum Report: Trends in Nursing Home Deficiencies and Complaints (OEI-02-08-00140): September 2008. <http://oig.hhs.gov/oei/reports/oei-02-08-00140.pdf>
21. Nursing Home Enforcement: Processing Denials of Medicare Payment (OEI-06-03-00390): May 2008. <http://oig.hhs.gov/oei/reports/oei-06-03-00390.pdf>
22. Federal Monitoring Surveys Demonstrate Continued Understatement of Serious Care Problems and CMS Oversight Weaknesses (GAO-08-517): May 9, 2008. <http://www.gao.gov/products/GAO-08-517>
23. Federal Actions Needed to Improve Targeting and Evaluation of Assistance by Quality Improvement Organizations (GAO-07-373): May 29, 2007. <http://www.gao.gov/products/GAO-07-373>
24. Continued Attention Is Needed to Improve Quality of Care in Small but Significant Share of Homes (GAO-07-794T): May 2, 2007. <http://www.gao.gov/products/GAO-07-794T>
25. Efforts to Strengthen Federal Enforcement Have Not Deterred Some Homes from Repeatedly Harming Residents (GAO-07-241): March 26, 2007. <http://www.gao.gov/products/GAO-07-241>
26. Nursing Home Complaint Investigations (OEI-01-04-00340): July 2006. <http://oig.hhs.gov/oei/reports/oei-01-04-00340.pdf>
27. Nursing Home Enforcement: Application of Mandatory Remedies (OEI-06-03-00410): May 2006. <http://oig.hhs.gov/oei/reports/oei-06-03-00410.pdf>

28. Information on Residents Who Are Registered Sex Offenders or Are Paroled for Other Crimes (GAO-06-326): March 31, 2006. <http://www.gao.gov/products/GAO-06-326>
29. Despite Increased Oversight, Challenges Remain in Ensuring High-Quality Care and Resident Safety (GAO-06-117): December 28, 2005. <http://www.gao.gov/products/GAO-06-117>.
30. State Referral of Nursing Home Enforcement Cases (OEI-06-03-00400): December 2005. <http://oig.hhs.gov/oei/reports/oei-06-03-00400.pdf>.
31. Nursing Home Enforcement: The Use of Civil Money Penalties (OEI-06-02-00720): April 2005. <http://oig.hhs.gov/oei/reports/oei-06-02-00720.pdf>.
32. Arkansas Coroner Referrals Confirm Weaknesses in State and Federal Oversight of Quality of Care (GAO-05-78): November 12, 2004. <http://www.gao.gov/products/GAO-05-78>.
33. Inspection Results on Nursing Home Compare: Completeness and Accuracy (OEI -01-03-00130): June 2004. <http://oig.hhs.gov/oei/reports/oei-01-03-00130.pdf>.
34. Survey of Physical and Sexual Abuse in Alabama Nursing Homes (A-04-03-07027): June 2004. <https://oig.hhs.gov/oas/reports/region4/40307027.pdf>.
35. Gibbs, Lisa M., MD and Mosqueda, Laura, MD, Confronting Elder Mistreatment in Long-Term Care, Annals of Long-Term Care, Volume 12, Number 4 (April 2004). [http://centeronelderabuse.org/docs/ConfrontingEMinLTC\\_GibbsMosqueda.pdf](http://centeronelderabuse.org/docs/ConfrontingEMinLTC_GibbsMosqueda.pdf)
36. Review of Medicaid Nursing Home Denial of Payment Remedies in the Commonwealth of Massachusetts (A-01-03-00008), Office of Inspector General – Audit: April 8, 2004.
37. Nursing Homes and Denial of Payment Remedies in the State of Florida (A-04-03-06007), Office of Inspector General – Audit: February 27, 2004.
38. Prevalence of Serious Quality Problems Remains Unacceptably High, Despite Some Decline (GAO-03-1016T): July 17, 2003. <http://www.gao.gov/products/GAO-03-1016T>.
39. Nursing Home Deficiency Trends and Survey and Certification Process Consistency (OEI-02-01-00600): March 2003. <https://oig.hhs.gov/oei/reports/oei-02-01-00600.pdf>.
40. Nursing Home Deficiency Trends and Survey and Certification Process Consistency March 2003. <http://oig.hhs.gov/oei/reports/oei-02-01-00600.pdf>.
41. Nursing Home Medical Directors Survey (OEI-06-99-00300): February 2003. <http://oig.hhs.gov/oei/reports/oei-06-99-00300.pdf>.
42. Quality Assurance Committees in Nursing Homes (OEI-02-01-00600): January 2003. <https://oig.hhs.gov/oei/reports/oei-01-01-00090.pdf>.
43. Available Data Show Average Nursing Staff Time Changed Little after Medicare Payment Increase (GAO-03-176): November 13, 2002. <http://www.gao.gov/products/GAO-03-176>.

44. Public Reporting of Quality Indicators Has Merit, but National Implementation Is Premature (GAO-03-187): October 31, 2002. <http://www.gao.gov/products/GAO-03-187>.
45. Quality of Care More Related to Staffing than Spending (GAO-02-431R): June 13, 2002. <http://www.gao.gov/products/GAO-02-431R>.
46. Many Shortcomings Exist in Efforts to Protect Residents from Abuse (GAO-02-448T): March 4, 2002. <http://www.gao.gov/products/GAO-02-448T>.
47. More Can Be Done to Protect Residents from Abuse GAO-02-312: March 1, 2002. <http://www.gao.gov/products/GAO-02-312>.
48. Federal Efforts to Monitor Resident Assessment Data Should Complement State Activities (GAO-02-279): February 15, 2002. <http://www.gao.gov/products/GAO-02-279>.
49. Abuse of Residents Is a Major Problem in U.S. Nursing Homes, Prepared for Rep. Henry A. Waxman by the Minority Staff, Special Investigations Division, Committee on Government Reform, U.S. House of Representatives (July 2001). Available at [www.nursinghome411.org](http://www.nursinghome411.org).
50. Nursing Home Resident Assessment: Quality of Care (OEI-02-99-00040): January 2001. <http://oig.hhs.gov/oei/reports/oei-02-99-00040.pdf>.
51. Success of Quality Initiatives Requires Sustained Federal and State Commitment (T-HEHS-00-209): September 28, 2000. <http://www.gao.gov/products/T-HEHS-00-209>.
52. Sustained Efforts Are Essential to Realize Potential of the Quality Initiatives (HEHS-00-197): September 28, 2000. <http://www.gao.gov/products/HEHS-00-197>.
53. The Effect of Financial Screening and Distinct Part Rules on Access to Nursing Facilities; (OEI-02-99-00340): June 2000. <https://oig.hhs.gov/oei/reports/oei-02-99-00340.pdf>.
54. Enhanced HCFA Oversight of State Programs Would Better Ensure Quality (HEHS-00-6): November 4, 1999. <http://www.gao.gov/products/HEHS-00-6>.
55. HCFA Should Strengthen Its Oversight of State Agencies to Better Ensure Quality Care (T-HEHS-00-27): November 4, 1999. <http://www.gao.gov/products/T-HEHS-00-27>.
56. Industry Examples Do Not Demonstrate That Regulatory Actions Were Unreasonable (HEHS-99-154): August 13, 1999. <http://www.gao.gov/products/HEHS-99-154R>.
57. HCFA Initiatives to Improve Care Are Under Way but Will Require Continued Commitment (T-HEHS-99-155): June 30, 1999. <http://www.gao.gov/products/T-HEHS-99-155>.
58. Proposal To Enhance Oversight of Poorly Performing Homes Has Merit (HEHS-99-157): Jun 30, 1999. <http://www.gao.gov/products/HEHS-99-157>.
59. Complaint Investigation Processes in Maryland (T-HEHS-99-146): June 15, 1999. <http://www.gao.gov/products/T-HEHS-99-146>.

60. Abuse Complaints of Nursing Home Patients (OEI-06-98-00340): May 1999. <https://oig.hhs.gov/oei/reports/oei-06-98-00340.pdf>.
61. Public Access to Nursing Home Survey and Certification Results (OEI-06-98-00280): March 1999. <http://oig.hhs.gov/oei/reports/oei-06-98-00280.pdf>.
62. Nursing Home Survey and Certification: Deficiency Trends (OEI-02-98-00331): March 1999. <http://oig.hhs.gov/oei/reports/oei-02-98-00331.pdf>.
63. Nursing Home Survey and Certification: Overall Capacity (OEI-02-98-00330): March 1999. <http://oig.hhs.gov/oei/reports/oei-02-98-00330.pdf>.
64. [Stronger Complaint and Enforcement Practices Needed to Better Ensure Adequate Care](#) (T-HEHS-99-89): Published: March 22, 1999. <http://www.gao.gov/products/T-HEHS-99-89>.
65. [Additional Steps Needed to Strengthen Enforcement of Federal Quality Standards](#) (HEHS-99-46): March 18, 1999. <http://www.gao.gov/products/HEHS-99-46>.
66. [Federal and State Oversight Inadequate to Protect Residents in Homes With Serious Care Violations](#) (T-HEHS-98-219): July 28, 1998. <http://www.gao.gov/products/T-HEHS-98-219>.
67. [Too Early to Assess New Efforts to Control Fraud and Abuse](#) (T-HEHS-97-114): April 16, 1997. <http://www.gao.gov/products/T-HEHS-97-114>.